

Exhibit 7

KASOWITZ BENSON TORRES LLP

Jonathan K. Waldrop
Direct Dial: (650) 453-5425
Direct Fax: (650) 362-2445
jwaldrop@kasowitz.com

333 TWIN DOLPHIN DRIVE, SUITE 200
REDWOOD SHORES, CALIFORNIA 94065

(650) 453-5170
FAX: (650) 453-5171

ATLANTA
HOUSTON
LOS ANGELES
MIAMI
NEW YORK
NEWARK
SAN FRANCISCO
WASHINGTON DC

November 1, 2024

VIA COURIER, FED EX & EMAIL

Jeff Novota
Vice President, General Counsel
Southwest Airlines Co.
2702 Love Field Drive
Dallas, TX 7523
Jeffrey.novota@wnco.com

c/o Its Registered Agent
Corporation Service Company
211 E. 7th Street, Suite 620
Austin, TX 78701

Dear Mr. Novota:

We write on behalf of Intellectual Ventures Management, LLC (“IVM”). IVM provides management services to Invention Investment Fund I, L.P. (“IIF1”) and Invention Investment Fund II, LLC (“IIF2”, and together with IIF1, “IIF”) as well as Intellectual Ventures I LLC (“IV I”) and Intellectual Ventures II LLC (IV II”). IIF, IV I, and/or IV II (collectively “IV”) own or have the exclusive right to license a large portfolio of patents and pending patent applications (more than 5,000 worldwide patents and applications), which relate to a broad range of technologies. Many of these patented technologies should be of interest to Southwest Airlines Co. (“Southwest”).

Initially, we would like to call your attention to six (6) example patents in particular, which cover technologies used in at least the following systems and services, and those having the same or substantially similar technologies, that Southwest uses, services, tests, distributes, and/or offers:

KASOWITZ BENSON TORRES LLP

Jeff Novota
 November 1, 2024
 Page 2

U.S. Patent No.	Invention Title and Owner	Example Patent Claim	Example Systems and Services
8,332,844	Title: ROOT IMAGE CACHING AND INDEXING FOR BLOCK-LEVEL DISTRIBUTED APPLICATION MANAGEMENT Owner: IV II	7	Systems and services that utilize Docker, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services
8,407,722	Title: ASYNCHRONOUS MESSAGING USING A NODE SPECIALIZATION ARCHITECTURE IN THE DYNAMIC ROUTING NETWORK Owner: IV I	14	Systems and services that utilize Kafka, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services
7,949,785	Title: SECURE VIRTUAL COMMUNITY NETWORK SYSTEM Owner: IV I	30	Systems and services that utilize Kubernetes, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services
8,027,326	Title: METHOD AND SYSTEM FOR HIGH DATA RATE MULTI-CHANNEL WLAN ARCHITECTURE Owner: IV I	1	Systems and services that utilize WiFi access points, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services

KASOWITZ BENSON TORRES LLP

Jeff Novota
 November 1, 2024
 Page 3

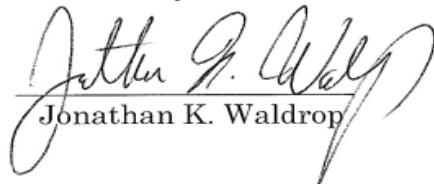
U.S. Patent No.	Invention Title and Owner	Example Patent Claim	Example Systems and Services
7,324,469	Title: SATELLITE DISTRIBUTED HIGH SPEED INTERNET ACCESS Owner: IV II	24	Systems and services that utilize WiFi, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services
7,257,582	Title: LOAD BALANCING WITH SHARED DATA Owner: IV I	1	Systems and services that utilize Apache Spark, including any and all past, current, and future systems and services that operate in the same or substantially similar manner as the specifically identified systems and services

Please note that these six (6) example patents are offered as an initial list of the example patents and example infringing systems and services, and that IV's investigation of Southwest's systems and services is ongoing. Enclosed are copies of each of the example patents listed above.

IV does not authorize Southwest or Southwest's customers or partners to practice any of these patents without a license. IV is willing to offer a patent license to Southwest and remains open to business discussions with Southwest to negotiate such a license, either to the specifically referenced patents, or to all or a subset of the IV patent rights.

We look forward to hearing from you at your earliest convenience.

Sincerely,



Jonathan K. Waldrop